



## Hollyburn Hurricanes Swim Team Handbook 2024-2025

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## Hurricanes Introduction

Welcome to the Hurricanes Swim Team! Our goal is to make swimming a lifelong sport for your athlete while giving young athletes the benefits of advancing through levels of competition. Athletes who have focused on competitive swimming gain valuable skills that will give them an advantage in their adult life. Commitment, goalsetting, teamwork and how to balance a full schedule are skills that our athletes will develop on the swim team.

### Communication

As we go through the season there will be a lot of information that needs to go out to parents. Our website – [hst.poolq.net](http://hst.poolq.net) is always updated with full training schedules, events and team information. The website includes a google calendar section for each of our groups that you can easily link to your mobile device. We will send out group emails every 2-3 weeks with upcoming schedule changes, swim meets and other events. As swimmers get older they will become more responsible to be given information and know what is happening with their schedule.

Coaches are available before and after practice to answer questions. Please try to not distract coaches when they are focused on coaching your swimmers during practice. You are always welcome to email Brad at [bhutton@hollyburn.org](mailto:bhutton@hollyburn.org) or Annie at [awolfe@hollyburn.org](mailto:awolfe@hollyburn.org). We would much prefer to help you out with any information than to have questions about our program! This handbook will hopefully help with basic information to get you started and we will often send out more specific information as swim meets or activities approach.

### Commitment

Nothing is more important for building skills on the swim team than being on deck as often as possible. Swimmers in our Swim Academy programs will advance much quicker if they are attending three times a week. Swimmers should aim to train four or more times a week in our Monsoon program to build the full set of skills needed to compete at a regional level. The Tsunami Group will give athletes who do not have swimming as their focus sport an opportunity to develop competitive swimming skills and stay in the water to enhance their performance in other activities.

Swimmers in Typhoon and Pursuit should be focusing on competing at a Divisional, Provincial and finally National level. To compete at Divisionals swimmers should aim to train at least 4-5 times a week. Swimmers need to train 5-6 times a week to be competing at a Provincial level. All swimmers focused on competing Nationally should be training our full practice schedule of seven times a week. This training also includes all of our dryland sessions which compliment the swimmers work in the pool.

Swim meets and team activities will help motivate swimmers to train and make the most of their training. Swimming is very much a team sport despite all of the individual training that takes place in practices. Team activities help keep swimmers engaged, it is very important to try to attend as many as possible.

## Swim Academy 1

### Long Term Athlete Development – Fundamentals – 6-9 years

**Prerequisite** Basic skills of freestyle, backstroke and breaststroke kick (Swimmer 6)

**Focus Skills** Punctual, prepared for practice, breathe control, comfortable underwater, streamlines, push-offs, dolphin kicks, flutter kicks, breaststroke kick, body position by stroke, introduce dives, basic pace clock awareness, listening skills

**Commitment** 2 or more practices a week is encouraged, swimming as one of many sports

**Competitions** Attend Team Development Meets at Hollyburn

**Equipment** Swim suit, goggles, team cap (team provides kick boards and fins)

**Training Schedule** Monday-Thursday 5:30-6:15pm

**2024-2025 Fees** Fall \$495 Winter \$345 Spring \$495  
plus SwimBC Registration/Team Development

## Swim Academy 2

### Long Term Athlete Development – Fundamentals – 7-10 years

**Prerequisite** Basic skills of freestyle, backstroke, breaststroke and butterfly

**Focus Skills** Punctual, prepared for practice, breathe control, streamlines, push-offs, dolphin kicks, flutter kicks, breaststroke kick, body position by stroke, diving off the blocks, introduce turns, pace clock awareness, listening skills

**Commitment** 3 practices a week is encouraged, swimming as one of many sports

**Competitions** Attend Team Development Meets at Hollyburn and Team Meets in region

**Equipment** Swim suit, goggles, team cap (team provides kick boards and fins)

**Training Schedule** Monday 5:30-6:30pm  
Tuesday 4:15-5:15pm  
Wednesday 5:30-6:30pm  
Thursday 4:15-5:15pm

**2024-2025 Fees** Fall \$600 Winter \$415 Spring \$600  
plus SwimBC Registration/Team Development

## Youth Swim Training

### Long Term Athlete Development – Learn to Train – 11-17 years

**Prerequisite** Basic skills of Freestyle, Backstroke and Breaststroke (Completed Swimmer 9)

Our Youth Swim Training Group is designed for swimmers who are focusing on other sports and activities but want to improve their swimming. Experienced swimmers who have trained with the team can talk to Brad about what schedule will be best for them. This group will include swimmers who are not able to attend a full schedule for Monsoon or Typhoon.

**Focus Skills** Punctual, prepared for practice, underwater dolphin kicks, develop all kicks, stroke technique, introduce race speed, turn technique, starts technique, develop aerobic training, following pace clock, listening skills, introduce teamwork, attitude, confidence

**Commitment** 2-3 practices a week is encouraged, swimming as one of many sports

**Competitions** Attend Team Meets if interested

**Equipment** Suit, goggles, cap (team provides kick boards and fins)

**Training Schedule** Tuesday 6:30-7:30pm  
Thursday 6:30-7:30pm  
Friday 5:00-6:00pm

<b>2024-2025 Fees</b>	Fall \$440	Winter \$370	Spring \$440
	plus SwimBC Registration if competing		

## Monsoon Group

**Long Term Athlete Development – Learn to Train – 8-11 years**

**Prerequisite** All four legal strokes and able to complete a 100m Individual Medley

**Focus Skills** Punctual, prepared for practice, streamlines, push-offs, underwater dolphin kicks, develop all kicks, body position by stroke, turn technique, introduce aerobic training, following pace clock, listening skills

**Commitment** 4-5 practices a week is necessary, swimmers can move to Tsunami if unable to make the commitment, swimming as one of many sports

**Competitions** Attend Team Development Meets at Hollyburn and Team Meets in region

**Equipment** Swim suit, goggles, team cap (team provides kick boards and fins)

**Training Schedule**

Monday, Friday	4:00-5:30pm
Tuesday, Thursday	5:15-6:45pm
Saturday	8:30-10:00am

**2024-2025 Fees** Monthly Sept-June \$260 plus SwimBC Registration/Team Development

## Typhoon Group

**Long Term Athlete Development – Train to Train – 11-14 years**

**Prerequisite** Qualified for SwimBC Divisional Championships

**Focus Skills** Punctual, prepared for practice, underwater dolphin kicks, increase speed and power of all kicks, stroke technique, turn speed, race starts, increase aerobic training, race speeds in practice, learn to take ownership of training, develop goal setting, teamwork, attitude, introduce ideal performance state, begin to lead

**Commitment** 4-5 practices a week is required, swimming as a focus sport

**Competitions** Attend team meets, training meets, focus meets and championship meets

**Equipment** Suit, goggles, cap, fins, kick board, pull buoy, paddles, snorkel, equip bag

**Training Schedule**

Monday, Thursday	4:00-5:30pm (dryland 5:45-6:30pm)
Tuesday	4:00-5:30pm
Wednesday	4:00-5:30pm (pilates 5:45-6:30pm)
Friday	4:00-5:30pm or 5:45-7:30am
Saturday	8:30-10:00am

**2024-2025 Fees** Monthly Sept-June \$350 plus SwimBC Registration/Team Development

## Pursuit Group

**Long Term Athlete Development – Train to Compete – 13-18 years**

**Prerequisite** Qualified for SwimBC Provincial Championships

**Focus Skills** Punctual, prepared for practice, underwater dolphin kicks, kick speed and power, stroke technique, turn speed, race starts, train to race top events, ownership of training, refine goal setting, develop ideal performance state, leadership skills

**Commitment** 6-7 practices a week is required, swimming as their main sport

**Competitions** Attend team meets, training meets, focus meets and championship meets

**Equipment** Suit, goggles, cap, fins, kick board, pull buoy, paddles, snorkel, equip bag

**Schedule**

Monday, Wednesday, Friday	5:45-7:30am
Monday	1:45-5:30pm (dry 4:30-5:30pm) or 3:45-6:30pm (dry 5:45-6:30pm)
Tuesday	1:45-3:30pm at VAC or 4:00-5:30pm at HCC
Wednesday	2:30-5:30pm (pilates 2:30-3:30pm or 5:45-6:30pm)
Thursday	1:45-5:30pm (dry 4:30-5:30pm) or 3:45-6:30pm (dry 5:45-6:30pm)

Saturday \*make up practice – 8:00-9:30am (Sept/Oct dryland 10:00-11:00am)  
**2024-2025 Fees** Monthly Sept-June \$425 plus SwimBC Registration/Team Development

## Registration Information

Swimmers can register on gametime for the group that their swimmer will be training with at the start of each billing period – Fall, Winter and Spring. We will also take care of registration for all swimmers once they are in the water.

*\*For all monthly programs the monthly charges for the group has been calculated by an annual budgeted amount for each swimmer within the group and spread across 10 months. Therefore, in the months such as December and March when the team takes breaks for holidays families are charged the same monthly rate.*

## Swim BC Fees

The money is used for various purposes including: financial support for our athletes (Provincial Team Programs); administrative support for our members; registration fees to our national body (SNC) and insurance for our members.

## 2024-2025 SwimBC Fees

Non-Competitive Swimmer - \$51.75 (swimmers will pay a upgrade fee when they compete in their second sanctioned swim meet – Hollyburn Invitational, Chena Meet, Whistler Invitational, etc)  
Competitive Swimmer - \$163.00 (all swimmers who compete at sanctioned meets)

## Swim Meet Surcharge

To support our athletes striving for high performance goals we have included a 25% surcharge on all swim meet entry fees. This money goes directly to pay for coaching costs to in province meets such as Invitationals and SwimBC Championships meets.

## Team Development Fees

This fee will be billed based on extra team initiatives such as bringing in specialists for swimming technique, physiotherapy, sports psychology, nutrition and motivation. These initiatives can also include swimmer incentives, team travel for camps and training opportunities. The fee will be decided during the Winter Session of each year once we have each season planned.

### Annual Team Development Fees by Group:

**Swim Academy Groups** – up to \$75.00

**Tsunami, Monsoon Groups** up to \$150.00

**Typhoon, Pursuit Groups** – up to \$350.00

## Family Discount

For families with 3 or more swimmers, the first two swimmers will pay their full fees and there will be a 20% discount for each swimmer with the least amount of group fees.

## Withdrawal from the Team

If a swimmer is to withdraw from a sessional program they will be charged the full amount of the program after the second scheduled week of the program. If a swimmer is to withdraw from a monthly program, families must give one month's notice.

## Swim Team Equipment

Team equipment such as shirts, jackets, swim caps and suits can be purchased from the team. All other equipment should be bought at Team Aquatic Supplies. Use our team discount code HOL100 for a 20% discount.

Goggles, Training Swim Suit, Team Shirt, Swim Cap (mandatory if long hair and at meets)

**\*Please be sure to mark all equipment with names in permanent marker\***

## Tsunami/Monsoon/Swim Academy Equipment

We will provide kick boards and fins for all swimmers in these groups. Swimmers need to have their own training swim suit, goggles and swim cap for practices. For swim meets swimmers need to have a team shirt and are encouraged to also have extra team gear such as team hoodies, team track jackets and team backpacks.

## Pursuit/Typhoon Specific Equipment

Swimmers in Pursuit/Typhoon should have their own training equipment that they store at the pool in a mesh equipment bag. This equipment includes a kickboard, fins, pull buoy, snorkel and hand paddles. They should also have proper running shoes and athletic wear for dryland. We do have snorkels and some hand paddles at the pool for swimmers to buy.

**Goal Books** – Swimmers need to have a goal book that they leave at the pool. We will be writing in the goal books each week. The basics are always weekly goals and accomplishments. Goals are for the upcoming week of training and we will work on these goals being specific. Writing down goals helps swimmers to focus and be more accountable to making small improvements in every set. Documenting accomplishments helps swimmers build confidence from their improvements.

These accomplishments should be skill oriented and not always focused on times. Being aware of accomplishments helps to develop a training mindset where they are making the most of each set.

**Water Bottles** – It is necessary for swimmers to have a full water bottle on deck for each practice. It is also very important for swimmers to drink water throughout the day, at school and at home. It will help with performance in practice and recovery afterwards.

## Swim Team Injuries Information

Communication is crucial with injuries. Swimmers/Parents in Swim Academy, Monsoon and Tsunami should let coaches know of any injuries that swimmers are dealing with.

Typhoon and Pursuit swimmers should let their coach know when they are concerned with an injury in practice, training will be adjusted and the goal will be to train without putting any stress on the injury through the rest of practice. If the injury is happening over multiple practices it is best to get a professional to look at it. Swimmers in Typhoon and Pursuit have access to a Hollyburn Physiotherapist every second Monday afternoon. The Physiotherapist is there to help assess athletes and implement proper injury prevention dryland activities.

Ideally swimmers will maintain training when they have an injury. Training can be adjusted to allow the injury to heal, focusing on areas of their training that will continue to develop their skills. This could mean more focus on kick or pull and will always mean a lot of attention on technique. Often this means that swimmers will be working harder and focusing more in practice.

Our dryland training is focused on core strength, stability and injury prevention. This is to complement the work that the swimmers were doing in the pool. It is very important for swimmers to attend these sessions consistently.

Swimmers need to take responsibility for their preparation and recovery from practice as well.

Practices are scheduled with time to activate before entering the pool. Proper nutrition and rest are very important factors in preventing injuries as well. Stretching out after practice on deck or at home will also help with recovery. If playing other sports, it is very important to take care of muscles that have been stressed during these activities as well.

### **Swim Meets Basics**

Getting into the world of swim meets can be an overwhelming experience for new parents. Below is a short break down of all the basics around each level of meet, swim meet registration, how to prepare for a meet, parent's role at swim meets and benefits of swim meets.

### **Development Meets/Team Meets**

Development Meets are intended to teach the swimmers how to compete and accomplish correct technique while competing! This is a chance for children to show off what they have learned in workouts!! Please try to have your child attend these meets. It is important that swimmers see their progress and meet other swimmers. Swimmers will be motivated by seeing this progress and consistently challenging themselves. It is important to realize that athletes will make mistakes especially when first learning meet procedures. This may result in missing a race, etc... This is part of the learning process, if swimmers are always dependent on their coach or parents they will never learn how to handle situations in the future when they will be forced to be independent. Allow mistakes to happen- they are learning experiences.

### **Regional Meets**

Our team is in the LMR or Lower Mainland Region. For swimmers to compete in LMR Meets they need to swim the 200m Individual Medley under four minutes. Regional meets need swimmers to legally perform each event for their times to be official. Times from these competitions and higher level meets can be used to qualify for Invitational Meets and Championship Meets.

### **Invitational Meets**

We will often attend Invitational Meets which can be held within our region, the province or across the country. Sometimes these meets will have qualifying time standards so that swimmers must qualify in order to participate. Often our Team Travel Meets will be classified as Invitationals. Invitationals often have heats and finals, where the swimmers will race in the morning and then the top 8 or 16 times will race again in the evening for final places. It is really important for our swimmers to get used to this type of format as this is how top meets are run and it takes practice to learn how to race in the morning and then make adjustments to swim faster again at night.

### **Team Travel Meets**

Team Travel Meets are one of the most exciting part about being on the team. Swimmers will learn to take care of themselves throughout a swim meet on deck and away from the pool. They also get to spend a lot of time with their teammates and get rewarded for all their hard work.

### **Championship Meets**

Once swimmers achieve their LMR time standard the next step will be qualifying for Championship Meets. These meets will give swimmers at each level of competition a top meet to focus on. The first step is Lower Mainland Championships, next swimmers will qualify for SwimBC Divisional Championships and SwimBC Provincial Championships. After the top meets in the province, swimmers will aim to qualify for Canadian Western Championships, Canadian Swimming Championships and Canadian Trials. At Canadian Trials, swimmers will compete to qualify for Canadian National Teams that will travel to international meets to represent our country.

### **Swim Meet Registration**

Swimmers in Typhoon and Pursuit will automatically be signed up for all LMR and Invitational Meets in our region. Swimmers who do not opt-out by the deadline will be charged meet fees. Swimmers in Swim Academy, Monsoon and Tsunami must sign up on our website by the deadline to attend meets. Swimmers must sign up by the deadline to attend Travel Meets.

### **At a Swim Meet**

Arrive on time, this means on deck in your swim suit with a team shirt. Make sure to have a team cap, extra goggles and extra towels. Swimmers should also have light snacks and a full water bottle. Snacks should be healthy. We encourage swimmers to learn how to manage themselves through a meet which includes staying hydrated and not hungry!

At heats and finals meets, prepare for the meet assuming your swimmer will make finals. If you attend the meet assuming they won't make finals, more often than not they won't! The more experience swimmers have at racing heats and finals the better they will get at the process, this will only help them in the future. Although swimming is often perceived as an individual sport, the team makes a big difference. Heats and finals swim meets are often scored based on performances in finals and those points help our team move up the standings. The more swimmers we have in finals, the more comfortable and excited all of our swimmers which leads to better results! Swimmers can learn a lot by watching finals, seeing the technique and efforts necessary to win races. Often this is an important step for them to start making finals themselves. We will also often have relays at finals and these are a tremendous opportunity for swimmers to race for the team and feel big breakthroughs in their speed!

### **Parent Role at Swim Meets**

At all meets at every level parents who are not volunteering must stay in the designated viewing areas. It will be tempting to try to help your child through the marshalling process or want to be behind the blocks for encouragement or want to be the first one to talk to your child after a great or poor race. You must allow the coach to coach your child, it is important that the coach and athlete communicate directly before and after an event. Often times children are nervous and may be emotional both before and after a race. Quite often they will be more so with a parent present because they know there is unconditional love.

The coach can often say words that can help the athlete to focus and deal with the racing situation. It is also important for the coach to talk to the athlete directly after the race to ensure that the athlete keep the race in proper perspective. In between their events swimmers will be able to go and see their parents in the designated viewing area. The reason for this is so that athletes learn how to deal with competitive experiences independently. The coach will be there to educate and support your children through this learning experience and as always parents should support their children with unconditional love.

At all meets each team is expected to provide volunteers so that the meet can run smoothly. We ask that if parents are at the meet that they be willing to volunteer.

### **Benefits of Swim Meets**

Swim meets are times where athletes can experience a tremendous sense of accomplishment and learn a great deal both about themselves and how they can improve as athletes. Some athletes will be very competitive, other athletes will be not be, that is okay and we understand that, all we ask you to do come to the meets and give 100% effort. Coaches look for three things when at a swim meet: attitude, proper technique and improvement.

Attitude is something that an athlete can take with them to all other areas of their life. If an athlete learns how to approach challenges with a positive attitude, learns how to approach mistakes in a constructive manner and learns how to value the result of an honest effort, they will have a much



better chance of succeeding in every area of life. These are the attitudes that are taught at meets. Proper technique is something that coaches are looking at teaching at every practice every day, but sometimes swimmers don't achieve this until they are in a meet environment. This is for many reasons; they may want their parents and friends to see just how much better they have become, they may want to see how much they can improve or it might just click on that day. Swimmers learn the importance of self improvement. The feeling that an athlete has when they improve on their swims can be seen on the look on their face. The excitement of doing something they have never done before is why we put in all the work.

### **Training Behaviours**

We want swimmers to be on deck on time whenever possible. For younger swimmers it is really helpful to be there for the initial goals of practice and to not miss any of the steps for each skill. Older swimmers need to be there to activate and know what to expect throughout each practice. Practices are designed to be ready mentally and physically for the main focuses throughout the entire session. Swimmers should be taking care of going to the washroom before they are on deck so that there are not disruptions to their own and their teammates training. Swimmers should be ready with all equipment needed at the start of practice. Younger swimmers this will involve a kickboard and fins from our team gear. Older swimmers will need their full set of training equipment ready including having their water bottle filled.

### **Private Lesson Policy**

Private lessons may be valuable to swimmers in our introductory groups. If swimmers are attending their full training schedule they should be developing all the skills necessary to advance through our swim team and improve their performances at competitions. Swimmers in Swim Academy or Monsoon can use private lessons to supplement training or focus on specific skills to help their advancement in the swim club. Swimmers in Tsunami, Typhoon or Pursuit should follow their full training program and should not need private lessons unless under special circumstances.

We strongly recommend that all private lessons should be discussed with the coach of your swimmer and arranged with one of our coaches on staff. It can be detrimental to a swimmer's development to have lessons that are not focusing on the same skills that we are trying to develop at each level in the club. It is also very important to have a strong line of communication between the group coach and the private lesson instructor to make sure that the swimmers are carrying skills from lessons into practice and the other way around.

Lessons can be booked outside of our normal training time when lane space allows. Please contact Brad to assist with booking private lessons.

### **Phone/Device Policy**

At swim team events (on deck during practice time, swim meets and team socials) swimmers should not be on their phone unless they are communicating with parents or listening to music. This means no videos, games or any form of social media. This has been a rule in the past but it has not been followed enough. There will be a \$10 phone charge for when swimmers are not following the rule. The charge will go into our team account. Swimmers will be warned and parents will be notified that the charge is coming on their account, I would recommend that parents have their swimmers pay this fee back whenever it is issued.

## HURRICANES SWIM MEET RACING SUIT POLICY

Once a swimmer is in Typhoon or Pursuit they should have 4 levels of racing suits that they bring to swim meets. Swimmers in Tsunami will only need a Basic Racing Suit and a Training Meet Racing Suit.

1. High Performance Racing Suit
2. Performance Racing Suit
3. Basic Racing Suit
4. Training Meet Racing Suit

### 4. Training Meet Racing Suit

This is a suit that swimmers can put on at a full training meet. These suits can be training suits but should be newer training suits. These suits can not have tie backs as swimmers can get disqualified for having tie backs when they race. Training meets are basically meets when the swimmers are working on swim meet skills and just starting off the season. This would include meets in October and sometimes January/April depending on the level of your swimmer and if they are going for a time standard or not at the meet.

### 3. Basic Racing Suit

This suit should be used for competitions when swimmers are focused on racing but maybe not going for a time standard in an event. This suit can be a suit that will eventually become a training suit or an everyday training suit but one that is only worn at competitions. This can also be a well used Performance Racing Suit. This is the basic requirement at any competition that is not fully communicated to be a training meet.

### 2. Performance Racing Suit

When swimmers start going for time standards, they need a Performance Racing Suit. Again, this suit can range from a very tight suit that will eventually be used for training, a low end racing suit to a previously used high end High Performance Racing Suit. This is a racing suit that swimmers will put on when they are really trying to perform at a swim meet. Swimmers should be wearing this suit when they are going for time standards (provincial or national meets). Swimmers should also be wearing this suit at any of our performance meets (heats and finals in December, Championship swim meets, travel meets, etc). Swimmers should be in at least a Performance Racing Suit every time they race in finals and every time they are on a relay. When you are on a relay you are not only racing for yourself but your teammates and it is a very important to race to your best time whenever you have the chance for your teammates.

### 1. High Performance Racing Suit

Every swimmer who starts qualifying for Provincial Championship Meets or a higher level should have at least one High Performance Racing Suit. This is a suit that they will wear at 3-4 of their most important competitions of the year. This suit can be a low level racing suit to the fanciest racing suit available. Swimmers should save this suit for their main swims at top meets, whether those swims are in finals or in heats so that they can make finals. The suits should also be used for major efforts to qualify for the next level at times in the season when they are prepared to go fast. They should not sit around in the suit through an entire session of a swim meet but try to preserve the high performance feel but putting it on before their race and taking it off afterwards. So these suits might only be used for 6-12 races in a season! High Performance Racing Suits will eventually become Performance Racing Suits as they get worn through enough races.

So we are not asking swimmers to go out and spend hundreds of dollars on racing suits. We are asking swimmers to have racing suits that make them feel different than the suits they show up for training in. We want swimmers to put on racing suits to focus their mindset on racing and feel that little bit of difference between getting on the blocks to perform and getting on the blocks in practice. High Performance Racing Suits can become Performance Racing Suits, Performance Racing Suits can become Basic Racing Suits and Basic Racing Suits can become Training Meet Suits which can eventually be training suits. There are lots of racing suits available, often at meets there will be a discount bin of old racing suits. Get your swimmer in suits that help them perform at swim meets.

## Hollyburn Hurricanes Code of Conduct and Ethics

*In this document “Organization” refers to Hollyburn Hurricanes*

### Definitions

1. Terms in this Code are defined as follows:

- a) **Abuse** – Includes Psychological Maltreatment, Physical Maltreatment, Neglect, and/or Grooming of Vulnerable Participants by Persons in Authority and which can have the following warning signs:
  - i. Recurrent unexplained injuries
  - ii. Alert behaviour, individual seems to always be expecting something bad to happen
  - iii. Often wears clothing that covers up their skin, even in warm weather
  - iv. Individual startles easily, shies away from touch or shows other skittish behaviour
  - v. Constantly seems fearful or anxious about doing something wrong
  - vi. Withdrawn from peers and adults
  - vii. Behaviour fluctuates between extremes (e.g., extremely cooperative, or extremely demanding)
  - viii. Acting inappropriately younger than their age (like an infant; throwing tantrums)
  - ix. Acting out in an inappropriate sexual way with toys or objects
  - x. Self-harm (e.g., cutting, burning or other harmful activities)
  - xi. Not wanting to be alone with a particular individual
- b) **Athlete** – An individual who is an Athlete Participant in the Organization who is subject to the policies of the Organization and to this Code.
- c) **Bullying** - is offensive behaviour and/or abusive treatment of a Participant that typically, but not always, involves an abuse of power. Examples of behaviour that may constitute Bullying include, but are not limited to:
  - i. Spreading malicious rumours, gossip, or innuendos with the intent of causing harm or suffering to a Participant
  - ii. Excluding or isolating a Participant socially with the intent of causing them harm or suffering
  - iii. Making offensive jokes or derogatory comments to a Participant or to others
  - iv. Yelling, verbally berating or using profanity
  - v. Assigning unreasonable duties or workload which are unfavourable to a Participant; or
  - vi. Any form of cyber bullying which can include:
    - a. Sending mean or threatening emails or text/instant messages
    - b. Posting embarrassing photos of someone online
    - c. Creating a website to make fun of others
    - d. Pretending to be someone else
    - e. Tricking someone into sending pictures or videos or revealing personal information
    - f. Sending personal information (including pictures and videos) about someone else to a third-party

- d) **Discrimination** – Differential treatment of an individual based on one or more prohibited grounds which include race, citizenship, national or ethnic origin, colour, religion, age, sex, sexual orientation, gender identity or expression, marital status, family status, genetic characteristics, or disability.
- e) **Harassment** – A course of vexatious comment or conduct against a Participant or group, which is known or ought reasonably to be known to be unwelcome. Types of behaviour that constitute Harassment include, but are not limited to:
- i. Written or verbal abuse, threats, or outbursts
  - ii. Persistent unwelcome remarks, jokes, comments, innuendo, or taunts
  - iii. Racial harassment, which is racial slurs, jokes, name calling, or insulting behaviour or terminology that reinforces stereotypes or discounts abilities because of racial or ethnic origin
  - iv. Leering or other suggestive or obscene gestures
  - v. Condescending or patronizing behaviour, which is intended to undermine self-esteem, diminish performance, or adversely affect working conditions
  - vi. Practical jokes which endanger a person's safety, or may negatively affect performance
  - vii. **Hazing** – which is any form of conduct which exhibits any potentially humiliating, degrading, abusive, or dangerous activity expected of a junior-ranking individual by a more senior individual, which does not contribute to either individual's positive development, but is required to be accepted as part of a team or group, regardless of the junior-ranking individual's willingness to participate. This includes, but is not limited to, any activity, no matter how traditional or seemingly benign, that sets apart or alienates any teammate or group member based on class, number of years on the team or with the group, or ability
  - viii. Unwanted physical contact including, but not limited to, touching, petting, pinching, or kissing
  - ix. Deliberately excluding or socially isolating a person from a group or team
  - x. Persistent sexual flirtations, advances, requests, or invitations
  - xi. Physical or sexual assault
  - xii. Contributing to a *poisoned sport environment*, which can include:
    - a. Locations where material that is discriminatory is displayed (e.g., sexually explicit posters and racial/racist cartoons)
    - b. Groups where harassing behaviour is part of the normal course of activities
    - c. Behaviour that causes embarrassment, awkwardness, endangers a person's safety or negatively affects performance.
  - xiii. Behaviours such as those described above that are not directed towards a specific person or group but have the same effect of creating a negative or hostile environment; and
  - xiv. Retaliation or threats of retaliation against a person who reports harassment to the Organization.
- f) **Minor** – Any Participant who is under the age of 19 years old at the time and in the jurisdiction where the alleged maltreatment has occurred. Adults are responsible for knowing the age of a Minor.
- g) **Participants** – Refers to all categories of individual members and/or registrants defined in the By-laws of the Organization who are subject to the policies of the Organization, as well as all people employed by, contracted by, or engaged in activities with, the Organization including, but not limited to, employees, contractors, athletes, coaches, instructors, officials, volunteers, managers, administrators, parents or guardians, spectators, committee members, and Directors and Officers.

- h) **Person in Authority** – Any Participant who holds a position of authority within the Organization including, but not limited to, coaches, instructors, officials, managers, support personnel, chaperones, committee members, and Directors and Officers.
- i) **Workplace** – Any place where business or work-related activities are conducted. Workplaces include but are not limited to, the registered office(s), work-related social functions, work assignments outside the registered office(s), work-related travel, the training and competition environment, and work-related conferences or training sessions.
- j) **Workplace Harassment** – Vexatious comment or conduct against a worker in a Workplace that is known or ought reasonably to be known to be unwelcome. Workplace Harassment should not be confused with legitimate, reasonable management actions that are part of the normal work/training function, including measures to correct performance deficiencies, such as placing someone on a performance improvement plan, or imposing discipline for workplace infractions. Types of behaviour that constitute Workplace Harassment include, but are not limited to:
- i. Bullying,
  - ii. Workplace pranks, vandalism, bullying or hazing,
  - iii. Repeated offensive or intimidating phone calls or emails,
  - iv. Inappropriate sexual touching, advances, suggestions or requests,
  - v. Displaying or circulating offensive pictures, photographs or materials in printed or electronic form,
  - vi. Psychological abuse,
  - vii. Excluding or ignoring someone, including persistent exclusion of a person from work-related social gatherings,
  - viii. Deliberately withholding information that would enable a person to do their job, perform or train,
  - ix. Sabotaging someone else's work or performance,
  - x. Gossiping or spreading malicious rumours,
  - xi. Intimidating words or conduct (offensive jokes or innuendos); and
  - xii. Words or actions which are known, or ought reasonably to be known, as offensive, embarrassing, humiliating, or demeaning.
- k) **Workplace Violence** – The use of or threat of physical force by a person against a worker in a Workplace that causes or could cause physical injury to the worker; an attempt to exercise physical force against a worker in a Workplace that could cause physical injury to the worker; or a statement or behaviour that it is reasonable for a worker to interpret as a threat to exercise physical force against the worker in a Workplace that could cause physical injury to the worker. Types of behaviour that constitute Workplace Violence include, but are not limited to:
- i. Verbal or written threats to attack
  - ii. Sending to or leaving threatening notes or emails
  - iii. Physically threatening behaviour such as shaking a fist at someone, finger pointing, destroying property, or throwing objects
  - iv. Wielding a weapon in a Workplace
  - v. Hitting, pinching or unwanted touching, which is not accidental
  - vi. Dangerous or threatening horseplay
  - vii. Physical restraint or confinement
  - viii. Blatant or intentional disregard for the safety or wellbeing of others
  - ix. Blocking normal movement or physical interference, with or without the use of equipment
  - x. Sexual assault; and
  - xi. Any attempt to engage in the type of conduct outlined above.
- l) **Vulnerable Participants** – Includes Minors and vulnerable adults (people who, because of age, disability, or other circumstance, are in a position of dependence on others or are otherwise at a greater risk than the general population of being harmed by Persons in Authority).

### **Purpose**

2. The purpose of this Code is to ensure a safe and positive environment within the programs, activities, and events of the Organization by making Participants aware that there is an expectation, at all times, of appropriate behaviour. The Organization prohibits discriminatory practices and is committed to providing an environment in which all individuals can safely participate in sport and are treated with respect and fairness.

### **Application of this Code**

3. This Code applies to any Participant's conduct during the business, activities, and events of the Organization including, but not limited to competitions, training sessions, evaluations, treatment, or consultations (i.e., massage therapy), training camps, travel associated with organizational activities, the office environment, and any meetings.
4. This Code also applies to Participants' conduct outside of the business, activities, and events of the Organization when such conduct adversely affects the Organization's relationships (and the work and sport environment) or is detrimental to the image and reputation of the Organization. Such applicability will be determined by the Organization at its sole discretion.
5. This Code applies to Participants active in the sport or who have retired from the sport where any claim regarding a potential breach of this Code occurred when the Participant was active in the sport.
6. In addition, breaches of this Code may occur when the Participants involved interacted due to their mutual involvement in the sport or, if the breach occurred outside of the sport environment, if the breach has a serious and detrimental impact on the Participant(s).
7. Any Participant who violates this Code may be subject to sanctions pursuant to the *Discipline and Complaints Policy*. In addition to facing possible sanctions pursuant to the *Discipline and Complaints Policy*, a Participant who violates this Code during a competition may be removed from the competition or training area, and the Participant may be subject to further sanctions.

### **Responsibilities**

8. All Participants have a responsibility to:
  - a) Refrain from any behaviour that constitutes Discrimination, Abuse, Harassment, Workplace Harassment, or Workplace Violence.
  - b) Maintain and enhance the dignity and self-esteem of other Participants by:
    - i. Treating each other with the highest standards of respect and integrity
    - ii. Focusing comments or criticism appropriately and avoiding public criticism of Athletes, coaches, officials, organizers, volunteers, employees, or other Participants
    - iii. Consistently demonstrating the spirit of sportsmanship, sport leadership, and ethical conduct
    - iv. Acting, when appropriate, to correct or prevent practices that are unjustly discriminatory
    - v. Consistently treating individuals fairly and reasonably; and
    - vi. Ensuring adherence to the rules of the sport and the spirit of those rules.
  - c) Refrain from the use of power or authority in an attempt to coerce another person to engage in inappropriate activities.
  - d) Maintain and enhance the dignity and self-esteem of other Participants by:
    - i. Treating each other with fairness, honesty, respect, and integrity
    - ii. Focusing comments or criticism appropriately and avoiding public criticism of Athletes, coaches, officials, organizers, volunteers, employees, or other Participants
    - iii. Consistently demonstrating the spirit of sportsmanship, sport leadership, and ethical conduct; and

- iv. Ensuring adherence to the rules of the sport and the spirit of those rules.
- e) Abstain from the non-medical use of medications or drugs or the use of Prohibited Substances or Prohibited Methods as listed on the version of the World Anti-Doping Agency's Prohibited List currently in force. More specifically, the Organization adopts and adheres to the Canadian Anti-Doping Program. The Organization will respect any sanction imposed on a Participant as a result of a breach of the Canadian Anti-Doping Program or any other applicable Anti-Doping Rules.
- f) Refrain from coaching, training, instructing, administrating, managing, or being involved in the athletic development of any person who has been found to have committed an anti-doping rule violation and is serving a period of ineligibility imposed pursuant to the Canadian Anti-Doping Program or any other applicable Anti-Doping Rules.
- g) Reasonably cooperate with the CCES or another anti-doping organization that is investigating anti-doping rule violations.
- h) Not harass, intimidate, or otherwise conduct themselves offensively towards a doping control official or other individual involved in doping control.
- i) Refrain from the use of power or authority in an attempt to coerce another person to engage in inappropriate activities.
- j) Refrain from consuming tobacco products, cannabis, or recreational drugs while participating in the programs, activities, competitions, or events of the Organization.
- k) In the case of Minors, not consume alcohol, tobacco, or cannabis at any competition or event.
- l) In the case of adults, not consume cannabis in the Workplace or in any situation associated with the events of the Organization (subject to any requirements for accommodation), not consume alcohol during training, competitions, and take reasonable steps to manage the responsible consumption of alcohol in adult-oriented social situations.
- m) When driving a vehicle:
  - i. Have a valid driver's license
  - ii. Not be under the influence of alcohol or illegal drugs or substances
  - iii. Have valid car insurance; and
  - iv. Refrain from holding a mobile device.
- n) Respect the property of others and not wilfully cause damage.
- o) Promote sport in the most constructive and positive manner possible.
- p) Refrain from engaging in deliberate cheating which is intended to manipulate the outcome of a competition and/or not offer or receive any bribe which is intended to manipulate the outcome of a competition.
- q) Adhere to all applicable federal, provincial/territorial, municipal and host country laws.
- r) Comply, at all times, with the By-laws, policies, procedures, and rules and regulations of the Organization, as applicable and as adopted and amended from time to time.
- s) Report any ongoing criminal or anti-doping investigation, conviction, or existing bail conditions involving a Participant to the Organization, including, but not limited to, those for violence, child pornography, or possession, use, or sale of any illegal or prohibited substance or method.

#### **Directors, Committee Members, and Staff**

- 9. In addition to section 8 (above), Directors, Committee Members, and staff of the Organization will have additional responsibilities to:
  - a) Function primarily as a Director, committee member or staff member of the Organization (as applicable) and ensure to prioritize their loyalty to Organization (and not to any other organization or group) while acting in this role.
  - b) Ensure that financial affairs are conducted in a responsible and transparent manner with due regard for all fiduciary responsibilities.
  - c) Comply with the *Swim BC Screening and CRC Policy*.
  - d) Conduct themselves openly, professionally, lawfully and in good faith.

- e) Be independent and impartial and not be influenced by self-interest, outside pressure, expectation of reward, or fear of criticism.
- f) Exercise the degree of care, diligence, and skill required in the performance of their duties pursuant to applicable laws.
- g) Maintain confidentiality of private organizational information.
- h) When acting as a Director or Committee Member, respect the decisions of the majority (the Board or a Committee, as applicable) and resign if unable to do so.
- i) Commit the time to attend meetings and be diligent in preparation for, and participation in, discussions at such meetings.
- j) Have a thorough knowledge and understanding of all governance documents.

### **Coaches, Instructors, Trainers, and Athlete Support Personnel**

10. In addition to section 8 (above), coaches, instructors, trainers, and athlete support personnel have many additional responsibilities. The coach-athlete relationship is a privileged one and plays a critical role in the personal, sport, and athletic development of the Athlete. Coaches must understand and respect the inherent power imbalance that exists in this relationship and must be extremely careful not to abuse it, either consciously or unconsciously. Coaches, instructors, trainers, and athlete support personnel will:
- a) Avoid any behaviour that abuses the power imbalance inherent in the coaching position to (i) establish or maintain a sexual relationship with an Athlete that they are coaching, or (ii) encourage inappropriate physical or emotional intimacy with an Athlete, regardless of the Athlete's age.
  - b) Ensure a safe environment by selecting activities and establishing controls that are suitable for the age, experience, ability, and fitness level of the Athletes.
  - c) Prepare Athletes systematically and progressively, using appropriate time frames and monitoring physical and psychological adjustments while refraining from using training methods or techniques that may harm Athletes.
  - d) Avoid compromising the present and future health of Athletes by communicating and cooperating with sport medicine professionals in the diagnosis, treatment, and management of Athletes' medical and psychological treatments.
  - e) Support the coaching staff of a training camp, provincial team, or national team, should an Athlete qualify for participation with one of these programs.
  - f) Accept and promote Athletes' personal goals and refer Athletes to other coaches and sport specialists as appropriate.
  - g) Provide Athletes (and the parents/guardians of Minor Athletes) with the information necessary to be involved in the decisions that affect the Athlete.
  - h) Act in the best interest of the Athlete's development as a whole person.
  - i) Comply with the *Swim BC Screening and CRC Policy*.
  - j) Report any ongoing criminal or anti-doping investigation, conviction, or existing bail conditions to the Organization, including those for violence, child pornography, or possession, use, or sale of any illegal or prohibited substance or method.
  - k) Not coach, train, or otherwise support athletes if they use methods or substances prohibited by the Canadian Anti-Doping Program without valid and acceptable justification.
  - l) Under no circumstances provide, promote, or condone the use of drugs (other than properly prescribed medications) or prohibited substances or prohibited methods and, in the case of Minors, alcohol, cannabis, and/or tobacco.
  - m) Respect Athletes competing for other jurisdictions and, in dealings with them, not encroach upon topics or actions which are deemed to be within the realm of 'coaching', unless after first receiving approval from the coaches who are responsible for the Athletes.
  - n) Not engage in a sexual or intimate relationship with an Athlete of any age in which the coach is in a position of trust or authority.



- o) Disclose to the Organization any sexual or intimate relationship with an athlete over the age of majority and, if requested by the Organization, immediately discontinue any coaching involvement with that athlete.
- p) Recognize the power inherent in the position of coach and respect and promote the rights of all participants in sport. This is accomplished by establishing and following procedures for confidentiality (right to privacy), informed participation, and fair and reasonable treatment. Coaches have a special responsibility to respect and promote the rights of participants who are in a vulnerable or dependent position and less able to protect their own rights
- q) Dress professionally and use appropriate language.

### **Athletes**

11. In addition to section 8 (above), Athletes will have additional responsibilities to:

- a) Report any medical problems in a timely fashion, when such problems may limit their ability to travel, train, or compete.
- b) Participate and appear on-time and prepared to participate to their best abilities in all competitions, training sessions, and evaluations.
- c) Properly represent themselves and not attempt to participate in a competition for which they are not eligible by reason of age, classification, or other reason.
- d) Adhere to any rules and requirements regarding clothing and equipment.
- e) Dress to represent the sport and themselves with professionalism.
- f) Act in accordance with applicable policies and procedures and, when applicable, additional rules as outlined by coaches or managers.

### **Officials**

12. In addition to section 8 (above), officials will have additional responsibilities to:

- a) Maintain and update their knowledge of the rules and rules changes.
- b) Not publicly criticize other officials.
- c) Work within the boundaries of their position's description while supporting the work of other officials.
- d) Act as an ambassador of the sport by agreeing to enforce and abide by national and provincial rules and regulations.
- e) Take ownership of actions and decisions made while officiating.
- f) Respect the rights, dignity, and worth of all Participants.
- g) Act openly, impartially, professionally, lawfully, and in good faith.
- h) Be fair, equitable, considerate, independent, honest, and impartial in all dealings with others.
- i) Respect the confidentiality required by issues of a sensitive nature, which may include discipline processes, appeals, and specific information or data about Participants.
- j) Comply with the *Swim BC Screening and CRC Policy*.
- k) Honour all assignments unless unable to do so by virtue of illness or personal emergency, and in these cases inform a supervisor or the Organization at the earliest possible time.
- l) When writing reports, set out the actual facts to the best of their knowledge and recollection.
- m) Dress in proper attire for officiating.

### **Parents/Guardians and Spectators**

13. In addition to section 8 (above), parents/guardians and spectators at events will:

- a) Encourage athletes to compete within the rules and to resolve conflicts without resorting to hostility or violence.
- b) Condemn the use of violence in any form.
- c) Never ridicule a participant for making a mistake during a competition or training session.
- d) Respect the decisions and judgments of officials and encourage athletes to do the same.
- e) Support all efforts to remove verbal and physical abuse, coercion, intimidation, and sarcasm.

- f) Respect and show appreciation to all competitors, and to coaches, officials, and other volunteers.
- g) Never harass competitors, coaches, officials, parents/guardians, or other spectators.

### **Clubs**

#### 14. Clubs must:

- a) Adhere to all of the Swim BC's governing documents and, where necessary, amend their own rules to comply or align with those of Swim BC.
- b) Pay all required dues and fees by the prescribed deadlines.
- c) Recognize that their websites, blogs, and social media accounts may be seen as extensions of Swim BC and must reflect Swim BC's mission, vision, and values.
- d) Ensure that all athletes and coaches participating in sanctioned competitions and events of Swim BC are registered and in good standing.
- e) Appropriately screen prospective employees to help ensure athletes have a healthy and safe sport environment.
- f) Ensure that any possible or actual misconduct is investigated promptly and thoroughly.
- g) Impose appropriate disciplinary or corrective measures when misconduct has been substantiated.
- h) Advise Swim BC immediately of any situation where a complainant has publicized a complaint in the media (including social media).
- i) Provide Swim BC with a copy of all decisions rendered pursuant to the organization's policies for complaints and appeals.

## Hollyburn Hurricanes Discipline and Complaints Policy

*In this document “Organization” refers to Hollyburn Hurricanes*

### Definitions

1. Terms in this Policy are defined as follows:

- a) **Athlete** – An individual who is an Athlete Participant in the Organization who is subject to the policies of the Organization and to the *Code of Conduct and Ethics*.
- b) **Case Manager** – An individual appointed to administer complaints that are assessed under Process #2 of this Policy. This individual must not be in a conflict of interest.
- c) **Complainant** – A Participant or observer who makes a report of an incident, or a suspected incident, of maltreatment or other behaviour that is a violation of the standards described in the *Code of Conduct and Ethics*.
- d) **External Discipline Panel** – A Panel of one or three people who are appointed by the Case Manager to make a decision on complaints that are assessed under Process #2 of this Policy.
- e) **Internal Discipline Chair** – An individual appointed by the Organization to make a decision on complaints that are assessed under Process #1 of this Policy. The Internal Discipline Chair may be a Director, head coach, staff member, or other individual affiliated with the Organization but must not be in a conflict of interest.
- f) **Minor** – Any Participant who is under the age of 19 years old at the time and in the jurisdiction where the alleged maltreatment has occurred. Adults are responsible for knowing the age of a Minor.
- g) **Parties** – the groups involved with a dispute.
- h) **Participants** – Refers to all categories of individual members and/or registrants defined in the By-laws of the Organization who are subject to the policies of the Organization, as well as all people employed by, contracted by, or engaged in activities with, the Organization including, but not limited to, employees, contractors, Athletes, coaches, instructors, officials, volunteers, managers, administrators, committee members, parents or guardians, spectators, committee members, and Directors and Officers.
- i) **Respondent** – The Party responding to the complaint.

### Purpose

2. Participants are expected to fulfill certain responsibilities and obligations including, but not limited to, complying with the policies, By-laws, rules, and regulations of the Organization. Non-compliance may result in the imposition of sanctions pursuant to this Policy.

### Application of this Policy

3. This Policy applies to all Participants.
4. This Policy applies to matters that may arise during the business, activities, and events of the Organization including, but not limited to, competitions, training sessions, treatment or consultations (e.g., massage therapy), camps and clinics, travel associated with the activities of the Organization, and any meetings.

5. This Policy also applies to Participants' conduct outside of the business, activities, and events of the Organization when such conduct adversely affects the relationships (or the work and sport environment) of the Organization, is detrimental to the image and reputation of the Organization, or upon the acceptance of the Organization. Accordingly, applicability of this Policy will be determined by the Organization upon its sole discretion.
6. This Policy applies to alleged breaches of the *Code of Conduct and Ethics* by Participants who have retired from the sport where any claim regarding a potential breach of the *Code of Conduct and Ethics* occurred when the Participant was active in the sport. In addition, this Policy will apply to breaches of the *Code of Conduct and Ethics* that occurred when the Participants involved interacted due to their mutual involvement in the sport or, if the breach occurred outside of the sport environment, if the breach has a serious and detrimental impact on the Participant(s).
7. If it is considered appropriate or necessary based on the circumstances, immediate discipline or the imposition of a sanction may be applied, after which further discipline or sanctions may be applied according to this Policy. Any infractions or complaints occurring within competition will be dealt with by the procedures specific to the competition, if applicable. In such situations, disciplinary sanctions may be for the duration of the competition, training, activity, or event only.
8. In addition to being subject to disciplinary action pursuant to this *Discipline and Complaints Policy*, an employee of the Organization who is a Respondent to a complaint may also be subject to consequences in accordance with the employee's Employment Agreement or policies for human resources, if applicable.
9. The Organization may, at its discretion, ask Swim BC to take jurisdiction of a complaint that was submitted to the Organization. In such cases, Swim BC's Case Manager will determine whether the complaint process should be re-started or resumed pursuant to the applicable section of Swim BC's policies. Swim BC will accept jurisdiction of a complaint only if the Organization has exhausted all attempts to manage the complaint according to this policy.

### **Minors**

10. Complaints may be brought by or against a Participant who is a Minor. Minors must have a parent/guardian or other adult serve as their representative during this process.
11. Communication from the Case Manager, Internal Discipline Chair or External Discipline Panel (as applicable) must be directed to the Minor's representative.
12. A Minor is not required to attend an oral hearing, if held.

### **Reporting a Complaint**

13. Any person may report a complaint to the Organization's Case Manager (when identified) or directly to the Organization, which will then appoint a Case Manager.
14. At its discretion, the Organization may act as the Complainant and initiate the complaint process under the terms of this Policy. In such cases, the Organization will identify an individual to represent the organization.
15. Complaints or incident reports should be made in writing for the discipline and complaints procedure to be initiated. The Case Manager may accept any formal complaint, in writing or not, at their sole discretion.

### **Case Manager Responsibilities**

16. Upon receipt of a complaint, the Case Manager has a responsibility to:

- a) Determine the appropriate jurisdiction to manage the complaint and consider the following:
  - i. Whether the complaint should be handled by the Organization or by Swim BC. In making this decision, the Case Manager will consider:
    - a. whether the incident has occurred within the business, activities or events of the Organization, or Swim BC; and
    - b. if the Organization is otherwise unable to manage the complaint for valid and justifiable reasons, such as a conflict of interest or due to a lack of capacity
  - ii. If the Case Manager determines that the complaint or incident should be handled by the Organization, the Case Manager will fulfil the responsibilities listed below.
- b) Determine whether the complaint is frivolous and/or outside of the jurisdiction of this Policy and, if so, the complaint will be dismissed immediately and the Case Manager's decision to dismiss the complaint may not be appealed
- c) Propose the use of alternative dispute resolution techniques
- d) Determine if the alleged incident should be investigated pursuant to **Appendix A – Investigation Procedure**; and/or
- e) Choose which process (Process #1 or Process #2, as outlined below) should be followed to hear and adjudicate the complaint.

There are two different processes that may be used to hear and adjudicate complaints. The Case Manager will decide which process should be followed based on the nature of the complaint.

**Process #1** - the Complainant alleges the following incidents:

- a) Disrespectful conduct or comments
- b) Minor incidents of physical violence outside of competition or training (e.g., tripping, pushing, elbowing)
- c) Conduct contrary to the values of the Organization
- d) Non-compliance with the organization's policies, procedures, rules, or regulations
- e) Minor violations of the *Code of Conduct and Ethics*, *Social Media Policy*, or *Athlete Protection Policy*

**Process #2** - the Complainant alleges the following incidents:

- a) Repeated minor incidents
- b) Hazing
- c) Abusive, racist, or sexist comments or behaviour
- d) Behaviour that constitutes harassment, sexual harassment, or sexual misconduct
- e) Major incidents of violence outside of competition or training (e.g., fighting, attacking, sucker punching)
- f) Pranks, jokes, or other activities that endanger the safety of others
- g) Conduct that intentionally interferes with a competition or with any athlete's preparation for a competition
- h) Conduct that intentionally damages the organization's image, credibility, or reputation
- i) Consistent disregard for the by-laws, policies, rules, and regulations
- j) Major or repeated violations of the *Code of Conduct and Ethics*
- k) Intentionally damaging the organization's property or improperly handling the organization's monies
- l) Abusive use of alcohol, any use or possession of alcohol by Minors, or use or possession of illicit drugs and narcotics
- m) A conviction for any *Criminal Code* offense
- n) Any possession or use of banned performance enhancing drugs or methods

**PROCESS #1: Handled by Internal Discipline Chair**

### **Internal Discipline Chair**

17. Following the determination that the complaint or incident should be handled under Process #1, the Case Manager will ask the Organization to appoint an Internal Discipline Chair who may:
  - a) Recommend mediation
  - b) Make a decision
  - c) Ask the Complainant and the Respondent for either written or oral submissions regarding the complaint or incident; or
  - d) Convene the parties to a meeting, either in person or by way of video or teleconference in order to ask the parties questions.
18. Thereafter, the Internal Discipline Chair shall determine if a breach occurred and if sanctions should be applied (see: **Sanctions**).
19. The Internal Discipline Chair will inform the Parties of the decision, which will take effect immediately.
20. Records of all sanctions will be maintained by the Organization.

### **Request for Reconsideration**

21. If there is no sanction, the Complainant may contest the non-sanction by informing the Internal Discipline Chair, within five (5) days of receiving the decision, that the Complainant is not satisfied with the decision. The initial complaint or incident will then be handled under Process #2 of this Policy.
22. If there is a sanction, the sanction may not be appealed until the completion of a Request for Reconsideration. However, the Respondent may contest the sanction by submitting a Request for Reconsideration within five (5) days of receiving the sanction. In the Request for Reconsideration, the Respondent must indicate:
  - a) Why the sanction is inappropriate
  - b) Summary of evidence that the Respondent will provide to support the Respondent's position; and
  - c) What alternative penalty or sanction (if any) would be appropriate.
23. Upon receiving a request for reconsideration, the Internal Discipline Chair may decide to accept or reject the Respondent's suggestion for an alternative sanction.
24. Should the Internal Discipline Chair accept the Respondent's suggestion for an appropriate sanction, that sanction will take effect immediately.
25. Should the Internal Discipline Chair not accept the Respondent's suggestion for an appropriate sanction, the initial complaint or incident will be handled under Process #2 of this Policy.

### **PROCESS #2: Handled by Case Manager and External Discipline Panel**

#### **Case Manager**

26. Following the determination that the complaint or incident should be handled under Process #2, the Case Manager has a responsibility to:
  - a) Propose the use of alternative dispute resolution techniques
  - b) Appoint the External Discipline Panel, if necessary
  - c) Coordinate all administrative aspects of the process and set reasonable timelines
  - d) Provide administrative assistance and logistical support to the External Discipline Panel as required
  - e) Provide any other service or support that may be necessary to ensure a fair and timely proceeding

27. The Case Manager will establish and adhere to timelines that ensure procedural fairness and that the matter is heard in a timely fashion.
28. The Case Manager may propose using alternative dispute resolution methods, such as mediation or a negotiated settlement.
29. If the dispute is not resolved using alternative methods, the Case Manager will appoint an External Discipline Panel of one (1) person to hear the complaint. Depending on the severity of the allegations and at the Case Manager's discretion, an External Discipline Panel of three (3) people may be appointed. When a three-person External Discipline Panel is appointed, the Case Manager will appoint one of the External Discipline Panel's members to serve as the Chair.
30. The Case Manager, in cooperation with the External Discipline Panel, will then decide the format under which the complaint will be heard. This decision may not be appealed. The format of the hearing may be an oral in-person hearing, an oral hearing by telephone or other communication medium, a hearing based on a review of documentary evidence submitted in advance of the hearing, or a combination of these methods.
31. The hearing will be governed by the procedures that the Case Manager and the External Discipline Panel deem appropriate for the circumstances. The following guidelines will apply to the hearing:
  - a) The Parties will be given appropriate notice of the day, time, and place of the hearing
  - b) Copies of any written documents which any of the Parties wishes to have the External Discipline Panel consider will be provided to all Parties, through the Case Manager, in advance of the hearing
  - c) The Parties may engage a representative, advisor, or legal counsel at their own expense
  - d) The External Discipline Panel may request that any other individual participate and give evidence at the hearing
  - e) The External Discipline Panel may allow as evidence at the hearing any oral evidence and document or thing relevant to the subject matter of the complaint, but may exclude such evidence that is unduly repetitious, and shall place such weight on the evidence as it deems appropriate
  - f) The decision will be by a majority vote of the External Discipline Panel, when the Panel consists of three people
32. If the Respondent acknowledges the facts of the incident, the Respondent may waive the hearing, in which case the External Discipline Panel will determine the appropriate sanction. The External Discipline Panel may still hold a hearing for the purpose of determining an appropriate sanction.
33. The hearing will proceed in any event, even if a Party chooses not to participate in the hearing.
34. In fulfilling its duties, the External Discipline Panel may obtain independent advice.

### **Decision**

35. After hearing the matter, the External Discipline Panel will determine whether an infraction has occurred and, if so, the sanctions to be imposed. Within fourteen (14) days of the hearing's conclusion, the External Discipline Panel's written decision, with reasons, will be distributed to all parties, the Case Manager, to the Organization. In extraordinary circumstances, the External Discipline Panel may first issue a verbal or summary decision soon after the hearing's conclusion, with the full written decision to be issued before the end of the fourteen (14) day period. The decision will be considered a matter of public record unless decided otherwise by the External Discipline Panel.

## Sanctions

36. Prior to determining sanctions, the Internal Discipline Chair or External Discipline Panel, as applicable, will consider factors relevant to determining appropriate sanctions which include:
- a) The nature and duration of the Respondent's relationship with the Complainant, including whether there is a power imbalance
  - b) The Respondent's prior history and any pattern of inappropriate behaviour or maltreatment
  - c) The ages of the individuals involved
  - d) Whether the Respondent poses an ongoing and/or potential threat to the safety of others
  - e) The Respondent's voluntary admission of the offense(s), acceptance of responsibility for the maltreatment, and/or cooperation in the process of the Organization
  - f) Real or perceived impact of the incident on the Complainant, Organization, or the sporting community
  - g) Circumstances specific to the Respondent being sanctioned (e.g., lack of appropriate knowledge or training regarding the requirements in the *Code of Conduct and Ethics*; addiction; disability; illness)
  - h) Whether, given the facts and circumstances that have been established, continued participation in the sport community is appropriate
  - i) A Respondent who is in a position of trust, intimate contact or high-impact decision-making may face more serious sanctions; and/or
  - j) Other mitigating and aggravating circumstances.
37. Any sanction imposed must be proportionate and reasonable. However, progressive discipline is not required, and a single incident of maltreatment or other prohibited behaviour may justify elevated or combined sanctions.
38. The Internal Discipline Chair or External Discipline Panel, as applicable, may apply the following disciplinary sanctions, singularly or in combination:
- a) **Verbal or Written Warning** - A verbal reprimand or an official, written notice and formal admonition that a Participant has violated the *Code of Conduct and Ethics* and that more severe sanctions will result should the Participant be involved in other violations
  - b) **Education** - The requirement that a Participant undertake specified educational or similar remedial measures to address the violation(s) of the *Code of Conduct and Ethics*
  - c) **Probation** - Should any further violations of the *Code of Conduct and Ethics* occur during the probationary period, will result in additional disciplinary measures, likely including a period of suspension or permanent ineligibility. This sanction can also include loss of privileges or other conditions, restrictions, or requirements for a specified period of time
  - d) **Suspension** - Suspension, either for a set time or until further notice, from participation, in any capacity, in any program, activity, event, or competition sponsored by, organized by, or under the auspices of the Organization. A suspended Participant is eligible to return to participation, but reinstatement may be subject to certain restrictions or contingent upon the Participant satisfying specific conditions noted at the time of suspension
  - e) **Eligibility Restrictions** - Restrictions or prohibitions from some types of participation but allowing participation in other capacities under strict conditions
  - f) **Permanent Ineligibility** - Ineligibility to participate in any capacity in any program, activity, event, or competition sponsored by, organized by, or under the auspices of the Organization
  - g) **Other Discretionary Sanctions** - Other sanctions may be imposed, including, but not limited to, other loss of privileges, no contact directives, a fine or a monetary payment to compensate for direct losses, or other restrictions or conditions as deemed necessary or appropriate



39. The Internal Discipline Chair or External Discipline Panel, as applicable, may apply the following presumptive sanctions which are presumed to be fair and appropriate for the listed maltreatment:
  - a) Sexual maltreatment involving a Minor Complainant shall carry a presumptive sanction of permanent ineligibility
  - b) Sexual maltreatment, physical maltreatment with contact, and maltreatment related to interference or manipulation of process shall carry a presumptive sanction of either a period of suspension or eligibility restrictions
  - c) While a Respondent has pending charges or dispositions in violation of the criminal law, the presumptive sanction shall be a period of suspension
40. A Participant's conviction for a *Criminal Code* offense shall carry a presumptive sanction of permanent ineligibility from participating with the Organization. *Criminal Code* offences may include, but are not limited to:
  - a) Any child pornography offences
  - b) Any sexual offences
  - c) Any offence of physical violence
  - d) Any offence of assault
  - e) Any offence involving trafficking of illegal drugs
41. Unless the External Discipline Panel decides otherwise, any disciplinary sanctions will begin immediately, notwithstanding an appeal. Failure to comply with a sanction as determined by the External Discipline Panel will result in an automatic suspension until such time as compliance occurs.
42. Records of all decisions will be maintained by the Organization.

### **Appeals**

43. The decision of the External Discipline Panel may be appealed in accordance with the *Appeal Policy*.

### **Suspension Pending a Hearing**

44. The Organization may determine that an alleged incident is of such seriousness as to warrant suspension of a Participant pending completion of an investigation, criminal process, the hearing, or a decision of the External Discipline Panel.

### **Confidentiality**

45. The discipline and complaint process is confidential and involves only the Organization, the Parties, the Case Manager, the Internal Discipline Chair, the External Discipline Panel, and any independent advisors to the External Discipline Panel. Once initiated and until a decision is released, none of the parties will disclose confidential information relating to the discipline or complaint to any person not involved in the proceedings.
46. Any failure to respect the aforementioned confidentiality requirement may result in further sanctions or discipline by the Internal Discipline Chair or External Discipline Panel (as applicable).

### **Timelines**

47. If the circumstances of the complaint are such that adhering to the timelines outlined by this Policy will not allow a timely resolution to the complaint, the Case Manager may direct that these timelines be revised.

### **Records and Distribution of Decisions**

48. Other individuals or organizations, including but not limited to, Swim BC, Swimming Canada, other swim clubs, etc., may be advised of any decisions rendered in accordance with this Policy.

## Hollyburn Hurricanes Swim Team Appeal Policy

*In this document “Organization” refers to Hollyburn Hurricanes Swim Team*

1. Terms in this Policy are defined as follows:
  - a) **Affected Party** – Any individual or entity, as determined by the Appeal Manager, who may be affected by a decision rendered under the *Appeal Policy* and who may have recourse to an appeal in their own right.
  - b) **Appeal Manager** – An individual, who may be any staff member, committee member, volunteer, Director, or an independent third party, who is appointed to oversee the *Appeal Policy*. The Appeal Manager will have responsibilities that include using decision making authority empowered by the *Appeal Policy*.
  - c) **Appellant** – The Party appealing a decision.
  - d) **Athlete** – An individual who is an Athlete Participant in the Organization who is subject to the policies of the Organization and to the *Code of Conduct and Ethics*.
  - e) **Participants** – Refers to all categories of individual members and/or registrants defined in the By-laws of the Organization who are subject to the policies of the Organization, as well as all people employed by, contracted by, or engaged in activities with, the Organization including, but not limited to, employees, contractors, Athletes, coaches, instructors, officials, volunteers, managers, administrators, committee members, parents or guardians, spectators, committee members, and Directors and Officers.
  - f) **Parties** – The Parties are the Appellant, Respondent, and any Affected Party.
  - g) **Respondent** – The body whose decision is being appealed.

### Purpose

2. This *Appeal Policy* provides Participants with a fair and expedient appeal process.

### Scope and Application of this Policy

3. This Policy applies to all Participants.
4. Any Participant who is directly affected by a decision made by the Organization shall have the right to appeal that decision provided that there are sufficient grounds for the appeal under the **Grounds for Appeal** section of this Policy.
5. This Policy **will apply** to decisions relating to:
  - a) Eligibility
  - b) Selection
  - c) Conflict of Interest
  - d) Discipline
  - e) Membership
6. This Policy **will not apply** to decisions relating to:
  - a) Employment
  - b) Infractions for doping offenses
  - c) The rules of the sport
  - d) Selection criteria, quotas, policies, and procedures established by entities other than the Organization
  - e) Volunteer/coach appointments and the withdrawal or termination of those appointments
  - f) Budgeting and budget implementation
  - g) The organization’s operational structure and committee appointments

- h) Decisions or discipline arising within the business, activities, or events organized by entities other than the Organization (appeals of these decisions shall be dealt with pursuant to the policies of those other entities unless requested and accepted by the organization at its sole discretion)
- i) Commercial matters for which another appeals process exists under a contract or applicable law
- j) Decisions made under this Policy

### **Timing of Appeal**

7. Participants who wish to appeal a decision have seven (7) days from the date on which they received notice of the decision to submit the following:
  - a) Notice of the intention to appeal
  - b) Their contact information
  - c) Name and contact information of the Respondent and any Affected Parties, when known to the Appellant
  - d) Date the Appellant was advised of the decision being appealed
  - e) A copy of the decision being appealed, or description of decision if written document is not available
  - f) Grounds for the appeal
  - g) Detailed reasons for the appeal
  - h) All evidence that supports these grounds
  - i) Requested remedy or remedies
  - j) An administration fee of five hundred dollars (\$500), which will be refunded if the appeal is upheld
8. A Participant who wishes to initiate an appeal beyond the seven (7) day period must provide a written request stating the reasons for an exemption. The decision to allow, or not allow an appeal outside of the seven (7) day period will be at the sole discretion of the Appeal Manager and may not be appealed.

### **Submitting an Appeal**

9. Appeals of decisions made by the Organization can be submitted to the Organization to be addressed pursuant to this Policy. Alternatively, the Organization may ask Swim BC to hear appeals of the Organization's decisions at its discretion.

### **Grounds for Appeal**

10. A decision cannot be appealed on its merits alone. An appeal may only be heard if there are sufficient grounds for appeal. Sufficient grounds include the Respondent:
  - a) Made a decision that it did not have the authority or jurisdiction (as set out in the Respondent's governing documents) to make
  - b) Failed to follow its own procedures (as set out in the Respondent's governing documents)
  - c) Made a decision that was influenced by bias (where bias is defined as a lack of neutrality to such an extent that the decision-maker appears not to have considered other views)
  - d) Made a decision that was patently unreasonable

### **Screening of Appeal**

11. The parties may first attempt to resolve the appeal through the *Alternative Dispute Resolution Policy*.
12. Appeals resolved under the *Alternative Dispute Resolution Policy* will result in the administration fee being refunded to the Appellant.
13. Should the appeal not be resolved by using the *Alternative Dispute Resolution Policy*, the Organization will appoint an independent Appeal Manager (who must not be in a conflict of interest or have any direct relationship with the parties) who has the following responsibilities:
  - a) To determine if the appeal falls under the scope of this Policy
  - b) To determine if the appeal was submitted in a timely manner
  - c) To decide whether there are sufficient grounds for the appeal

14. If the Appeal Manager denies the appeal on the basis of insufficient grounds, because it was not submitted in a timely manner, or because it did not fall under the scope of this Policy, the Appellant will be notified, in writing, of the reasons for this decision. This decision may not be appealed.
15. If the Appeal Manager is satisfied there are sufficient grounds for an appeal, the Appeal Manager will appoint an Appeal Panel which shall consist of a single Arbitrator, to hear the appeal. In extraordinary circumstances, and at the discretion of the Appeal Manager, an Appeal Panel composed of three persons may be appointed to hear the appeal. In this event, the Appeal Manager will appoint one of the Panel's members to serve as the Chair.

### **Determination of Affected Parties**

16. In order to confirm the identification of any Affected Parties, the Appeal Manager will engage the Organization. The Appeal Manager may determine whether a party is an Affected Party in their sole discretion.

### **Procedure for Appeal Hearing**

16. The Appeal Manager shall notify the Parties that the appeal will be heard. The Appeal Manager shall then decide the format under which the appeal will be heard. This decision is at the sole discretion of the Appeal Manager and may not be appealed.
17. If a party chooses not to participate in the hearing, the hearing will proceed in any event.
18. The format of the hearing may involve an oral in-person hearing, an oral hearing by telephone or other electronic means, a hearing based on a review of documentary evidence submitted in advance of the hearing, or a combination of these methods. The hearing will be governed by the procedures that the Appeal Manager and the Panel deem appropriate in the circumstances. The following guidelines will apply to the hearing:
  - a) The hearing will be held within a timeline determined by the Appeal Manager
  - b) The Parties will be given reasonable notice of the day, time and place of an oral in-person hearing or oral hearing by telephone or electronic communications.
  - c) Copies of any written documents which any of the Parties wishes to have the Panel consider will be provided to all Parties in advance of the hearing
  - d) The Parties may be accompanied by a representative, advisor, or legal counsel at their own expense
  - e) The Panel may request that any other individual participate and give evidence at an oral in-person hearing or oral hearing by telephone or electronic communications.
  - f) The Panel may allow as evidence at the hearing any oral evidence and document or thing relevant to the subject matter of the appeal, but may exclude such evidence that is unduly repetitious and shall place such weight on the evidence as it deems appropriate
  - g) If a decision in the appeal may affect another party to the extent that the other party would have recourse to an appeal in their own right under this Policy, that party will become an Affected Party to the appeal in question and will be bound by its outcome
  - h) The decision to uphold or reject the appeal will be by a majority vote of Panel members
19. In fulfilling its duties, the Panel may obtain independent advice.

### **Appeal Decision**

20. The Appellant must demonstrate, on a balance of probabilities, that the Respondent has made a procedural error as described in the **Grounds for Appeal** section of this Policy and that this error had, or may reasonably have had, a material effect on the decision or decision-maker.
21. The Panel shall issue its decision, in writing and with reasons, within seven (7) days after the hearing's conclusion. In making its decision, the Panel will have no greater authority than that of the original decision-maker. The Panel may decide to:
  - a) Reject the appeal and confirm the decision being appealed
  - b) Uphold the appeal and refer the matter back to the initial decision-maker for a new decision, or
  - c) Uphold the appeal and vary the decision.

22. The Panel will also determine whether costs of the appeal, excluding legal fees and legal disbursements of any parties, will be assessed against any party. In assessing costs, the Panel will take into account the outcome of the appeal, the conduct of the parties, and the parties' respective financial resources.
23. The Panel's written decision, with reasons, will be distributed to all parties, the Appeal Manager, and the Organization. In extraordinary circumstances, the Panel may first issue a verbal or summary decision soon after the hearing's conclusion, with the full written decision to be issued thereafter. The decision will be considered a matter of public record unless decided otherwise by the Panel.

### **Timelines**

24. If the circumstances of the appeal are such that adhering to the timelines outlined by this Policy will not allow a timely resolution to the appeal, the Appeal Manager and/or Panel may direct that these timelines be revised.

### **Confidentiality**

25. The appeals process is confidential and involves only the parties, the Appeal Manager, the Panel, and any independent advisors to the Panel. Once initiated and until a decision is released, none of the Parties will disclose confidential information to any person not involved in the proceedings.

### **Final and Binding**

26. No action or legal proceeding will be commenced against the Organization or Participants in respect of a dispute, unless the Organization has refused or failed to provide or abide by the dispute resolution process and/or appeal process as set out in governing documents.

## Hollyburn Hurricanes Travel Policy

*In this document “Organization” refers to Hollyburn Hurricanes*

### **Purpose**

1. The purpose of this Policy is to inform athletes, parents, and coaches travelling to competitions or camps of their responsibilities and the expectations of the Organization.

### **Application of this Policy**

2. Specific individuals have responsibilities when teams travel. These individuals include:
  - a) Parents traveling with the athlete
  - b) Parents not traveling with the athlete
  - c) Chaperones
  - d) Coaches
  - e) Team Managers
  - f) Athletes

### **Travel Consent Form**

3. Minor athletes traveling with individuals other than their parent/guardian must keep with them a Travel Consent Form (signed by their parent/guardian). A Travel Consent Form is provided as **Appendix A**.

### **Responsibilities**

4. Parents traveling with a minor athlete are responsible for their child during the entirety of the event and have the following additional responsibilities:
  - a) Pay all required event fees prior to the start of travel
  - b) Register for event accommodations in a timely manner. Accommodations outside of those arranged by the manager (such as staying with family, or at a different hotel) must be approved by the coach in advance of arrangements being made
  - c) Punctual drop off and pick up of their children at times and places indicated by coaches
  - d) Adhere to coach or manager requests for parent meetings, team meetings, or team functions and be punctual to such events
  - e) Adhere to coach requests for athlete curfew times
  - f) Adhere to coach requests for limiting outside activities (swimming, shopping, etc.)
  - g) Report any athlete illness or injury
  - h) Report any incident likely to bring discredit to the Organization
  - i) Adhere to the Organization’s policies and procedures, particularly the *Code of Conduct and Ethics*
  - j) If travelling outside of Canada, ensure that all passports are valid and not expired
5. Parents not traveling with the athlete have the following responsibilities:
  - a) Provide the chaperone with a Travel Consent Form
  - b) Provide the chaperone with emergency contact information
  - c) Provide the chaperone with any necessary medical information
  - d) Pay all event fees required prior to the start of travel
  - e) Provide the child with enough funds to pay for food and incidentals
  - f) If travelling outside of Canada, ensure that all passports are valid and not expired
6. Chaperones have the following responsibilities:

- a) Obtain and carry any Travel Consent Forms, emergency contact information, and medical information
  - b) Punctual drop off and pick up of their children at times and places indicated by coaches
  - c) Adhere to coach or manager requests for parent meetings, team meetings, or team functions and be punctual to such events
  - d) Adhere to coach requests for athlete curfew times
  - e) Adhere to coach requests for limiting outside activities (swimming, shopping, etc.)
  - f) Report any athlete illness or injury
  - g) Report any incident likely to bring discredit to the Organization
  - h) Inspect hotel rooms rented for damage before check-in and after check-out. Report any damage to the coach
  - i) Approve visitors to the athlete accommodations, at their discretion
  - j) Adhere to the Organization's policies and procedures, particularly the *Code of Conduct and Ethics*
7. Coaches have the following responsibilities:
- a) Arrange all team meetings and training sessions
  - b) Determine curfew times
  - c) Work in close co-operation with the chaperones on all non-sport matters
  - d) Report to the Organization any incident likely to bring discredit to the Organization
  - e) Together with the chaperones, decide temporary disciplinary action to be taken at the scene of an incident, and report such incident and action to the parents of the athletes involved as well as to the Organization for further disciplinary action, if applicable, under the *Discipline and Complaints Policy*
  - f) Adhere to the Organization's policies and procedures, particularly the *Code of Conduct and Ethics*
8. Team/Event Managers have the following responsibilities:
- a) Ensure an appropriate chaperone-to-athlete ratio that does not exceed five athletes per chaperone
  - b) Organize accommodations and inform parents and chaperones how to register and pay for accommodations
  - c) Room female and male athletes separately. Coaches and chaperones must be roomed separately from athletes, unless the athlete is the child of the coach or chaperone
  - d) Coordinate and collect all travel expenses from parents
9. Athletes have the following responsibilities:
- a) Arrive at each event ready to participate
  - b) Make any visitor requests to chaperones before the visit is expected
  - c) Represent the Organization to the best of their abilities at all times
  - d) Communicate any problems or concerns to the coaches and chaperone just as they would their own parents
  - e) Check in with the chaperone when leaving their rooms
  - f) Not leave the hotel alone or without permission of the coach/chaperone and check-in when returning
  - g) Adhere to the Organization's policies and procedures, particularly the *Code of Conduct and Ethics*